

The Activator Advantage®



OVER 40 YEARS OF RESEARCH • RELIABILITY • RESULTS

SPRING/SUMMER 2010

Message from Dr. Fuhr

Now that summer is here, I finally have a few moments to revel in the chaotic but inspiring first half of 2010. Since January, I have spent more time on airplanes and in hotels than at home, but every trip was immensely worthwhile. I visited students on college campuses spanning from California to Florida. Each trip left me more impressed, seeing firsthand the passion and fortitude these students shared.

I also traveled overseas, teaching seminars in Paris and the United Kingdom, and attending the European Chiropractors Union convention in London. In between, I hopped a plane to Las Vegas for the Research Agenda Conference and attended the investiture of the new chancellor at Palmer College of Chiropractic.

During each of my trips, I spoke with students and doctors, both young and old, and the same message kept resonating. We have to find ways to support the up-and-comers in our field, the ones who will carry the torch when we step away. And that's why Activator Methods spends so much time developing the right tools to promote clinical success for every stage of a doctor's career. Our efforts are highlighted throughout this issue of the Advantage.

Finally, I hope you will take a moment to review the list of Activator doctors who have earned their Proficiency or Advanced Proficiency Rating included in this newsletter. This prestigious designation signals the elite, those who have committed to mastering the Activator Method, and I applaud each of them for sharing my dedication to clinical excellence.

Sincerely,

Dr. Arlan Fuhr
Co-Founder & CEO
Activator Methods International, Ltd.

COMMUNITY INVESTMENTS ADVANCE RESEARCH, CLINICAL EXCELLENCE

Members of the chiropractic community are well aware of Dr. Arlan Fuhr's commitment to furthering research for the benefit of chiropractic physicians and their patients. The research that supports adjusting techniques provides the evidence basis necessary for ensuring that patients receive the best and most appropriate care.

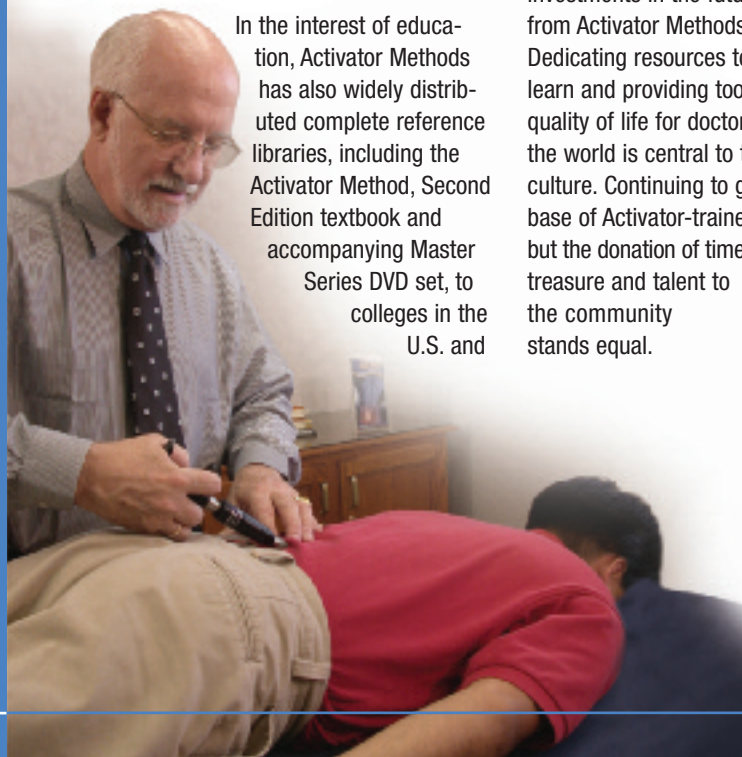
However, they may not be aware of the commitment that Activator Methods has made to invest in the healthcare community, to support research, education and chiropractic care programs for the under-served. In just the past few years, Activator Methods has donated nearly 50 adjusting instruments to organizations who provide chiropractic care to those who cannot afford it or who reside in areas of the world with limited access, and to academic institutions for their ongoing research.

In the interest of education, Activator Methods has also widely distributed complete reference libraries, including the Activator Method, Second Edition textbook and accompanying Master Series DVD set, to colleges in the U.S. and

abroad. These resources, provided at no cost to the academic institutions, provide students with better access to the most up-to-date information on the theory and practice of the Activator Method Chiropractic Technique.

And because Activator Methods recognizes that chiropractic is an international field, the company regularly provides sponsorship to Sister Brigitte Yengo of the Republic of Congo, so she may attend the World Federation of Chiropractic's biennial congress. For gatherings like the WFC to be truly effective, it is necessary to bring doctors together from all parts of the world, so they may share their findings and learn from one another. The sponsorship of Sister Yengo is a reflection of Activator Methods' belief in this spirit of collaboration.

These community outreach efforts are investments in the future of chiropractic, from Activator Methods' perspective. Dedicating resources to helping students learn and providing tools that enhance quality of life for doctors and patients around the world is central to the Activator Methods culture. Continuing to grow the worldwide base of Activator-trained doctors is a priority, but the donation of time, treasure and talent to the community stands equal.



RESEARCH
Conference Yields Important Findings
Page 2

RELIABILITY
Student Outreach Initiative
Page 2

RESULTS
Pages Improved on Website
Page 3

RESEARCH

Research Agenda Conference yields important findings

Dr. Fuhr and Judi Fuhr recently joined an international contingent of doctors at the Association of Chiropractic Colleges' annual Research Agenda Conference in Las Vegas. The conference, which focused on the relationship between chiropractic and public health in the 21st century, attracted a multidisciplinary collection of healthcare professionals coming together to explore the latest research findings.

One of the most intriguing presentations came from the executive director of the American Public Health Association, who shared data on the factors causing premature death. Fifty percent of premature deaths are attributed to individual behaviors, 20 percent to genetics, 20 percent to the environment, and 10 percent to inadequate healthcare. With chiropractic's emphasis on sustaining wellness through individual choices and behaviors, these statistics were particularly valuable to the profession. Now, chiropractic physicians have additional data to demonstrate that personal behaviors and decisions can influence long-term prospects for health.

RAC is particularly valuable to chiropractic physicians because it presents a rare opportunity to bring together individuals from multiple disciplines. Networking with healthcare professionals and embracing multidisciplinary environments are both critical factors to ensuring that chiropractic remains part of the healthcare landscape, now and in the future.



RELIABILITY

Activator Methods launches student outreach initiative

With the Activator Method included in core or elective curriculum at most U.S. chiropractic colleges, the students who are learning the technique have been getting an insider view from Activator Method Co-Developer Dr. Arlan Fuhr and his team. In the first half of 2010, Dr. Fuhr and his colleagues visited six chiropractic colleges, meeting with hundreds of students to share insights on the research and development of the Activator Method and advice on entering private practice following college.

The very enthusiastic Dr. Steven Avitabile, an Advanced Proficiency Rated Doctor, is leading a separate effort to support Activator clubs across college campuses. Each club is receiving a special resource kit, with tools and information that can aid the studies of all club members. A new e-newsletter created specifically for students is also in development.

Perhaps the most significant news for students is the introduction of the Activator Methods Recent Graduate Program. This program, intended to support doctors who have recently received their licenses, includes access to two seminars and a two-year subscription to the doctor referral section of the Activator website at a substantially-reduced price. To make it even easier on recent graduates, payment for the program can be made in four installments! Doctors interested in learning how to qualify for Recent Graduate benefits from Activator Methods should call 1.800.598.0224.



Search functionality enhanced, pages improved in "Find a Chiropractor" web section



One of the many benefits that Activator Methods Proficiency and Advanced Proficiency Rated Doctors receive is the opportunity to participate in Activator's web marketing program. This value-priced program provides each subscriber with a complete web page, customized web address, and maintenance and support from Activator Methods, and is reserved exclusively for Rated Doctors to attract new patients searching for an Activator doctor.

Both marketing and healthcare experts have estimated that it can cost as much as \$400 in traditional advertising to attract just one new patient, yet such advertising does not have the staying power of a web page that is live 24 hours a day, seven days a week. Because the Activator Methods website attracts thousands and thousands of unique visitors each month, an investment of little more than \$1 a day in this program offers much stronger potential for building patient volume.

Two packages – Standard and Premium – are available, with specific benefits associated with each option. And with the upcoming relaunch of the Activator Methods website, search functionality will be dramatically improved and the web page itself will be easier to navigate, all with no increase in subscription price. Visit www.activator.com to view the "Find a Chiropractor" section, register for the program, and start growing your practice!

SUCCESS PROFILE



Activator Methods International President Judi Fuhr, who has had ongoing community interests in healthcare and education, was honored recently by the Chandler Education Foundation. The Foundation, which serves as the fundraising arm for the Phoenix suburb's school district, annually selects an elite group of women who exhibit greatness on behalf of their community, and recognizes them at a special luncheon celebrating "Women of Everyday Greatness."

The 2010 group of honorees were applauded for their tremendous contributions to advancing quality education for Arizona's youth. As a

former board president of the Chandler Unified School District, Fuhr spent tireless hours ensuring that school policy and curriculum decisions aligned with the best interest of the community's children. Her community involvement also extended to healthcare, where she served as a board member for Chandler Regional Hospital. In addition to her community service, Fuhr is credited with founding a successful government relations consulting firm prior to joining Activator Methods. Congratulations to Judi Fuhr for being named a "Woman of Everyday Greatness"!



ACTIVATOR METHODS®
INTERNATIONAL LTD.

Ask the Expert – Future Health, Inc.

Q: I've been hearing a lot about the government incentives for adopting EHR (electronic health records) - up to \$44,000. As a DC, what do I need to do to qualify?

A: There is a lot of confusion out there about the government's EHR incentives. And though some details are still being determined, here's what we do know you'll need in order to qualify:

- 1 Your EHR system must be certified by a government-approved entity to meet government-developed standards. The maker of your EHR software should handle this requirement for you.
- 2 You must use your EHR in a "meaningful way." To do so, your software must help you accomplish up to 25 meaningful use criteria published by the government. These rules should be final by July 2010, and DCs may be exempt from some of the criteria.
- 3 You must be a Medicare provider. The amount you'll receive is 75 percent of your eligible Medicare-allowed charges that were billed over a 12-month timeframe, up to the maximum limit for a certain payment year.

For example, if you have a certified EHR and meet meaningful use requirements in 2011, you'll receive 75 percent of your annual Medicare-allowed charges submitted, up to the \$18,000 maximum in 2011 (75% of \$24,000 = \$18,000).

For more information about the government EHR incentive, visit Future Health's eConnect website at www.FHeConnect.com and click on the "Up to \$44,000 from Government" tab.



Steven J. Kraus, DC, DIBCN, CCSP, FASA, is a featured speaker and noted expert on documentation and electronic health records. He is the founder of Future Health, Inc., a fully integrated clinic management software company.



**Read about
our instrument
trade-in special
inside this issue!**

RESEARCH • RELIABILITY • RESULTS
SINCE 1967

ACTIVATOR
METHODS®
INTERNATIONAL LTD.



Activator Methods International, Ltd.
2950 North Seventh Street, Suite 200
Phoenix, Arizona 85014-5418
1-800-598-0224
WWW.ACTIVATOR.COM

PRESORT STD
U.S. Postage
PAID
Phoenix, AZ
Permit No. 5655



2010 Activator Methods Proficiency and Advanced Proficiency Rated Doctors

Doctors listed completed their rating requirements by Dec. 31, 2009.

ADVANCED PROFICIENCY RATED DOCTORS

Karl E. Aamot	Tisa Bell	Joanne M. Buettner	Laura Cioppa	James Dedmon	Steven J. Erickson
Karen Achtermann	John P. Belluardo	Stacy Bula	Victoria M. Ciotta	Stephen Defiore	Heather Escobar
B. L. Ackley	William Bender	Neil A. Burden	Mike Claassen	Helen J. Delisser	Clinton M. Esser
Frances Addeo	Nelly Bengtsson	Daniel Burdett	Betty Jo Clark	Michel Demalsy	Scott Esser
David Adich	Thomas W. Bennett	George F. Burdi	Scott M. Clark	Thomas R. Demers	Ken Ezaki
Chad Alderson	Robert W. Bergan	Terry L. Burke	Chris J. Clark	Michael Derose	Robert Fady
Greg K Alexander	Joseph Bernard	Tedra Burke	Kyla Clay-Knutson	Mary Derose	Elizabeth Faletti
Frank Alfano	Herbert Jeffrey Bernstein	Charles W. Burns	Mike Cleaver	Jeffrey Deschamps	Mark H. Falk
Laurie M. Allen	Lisa M. Berry	Janice Burns	William Clement	Kathryn L. Desplinter	Christine Fallwell
Peter Alongi	Louise Berube	Jennifer Burns	Rodney Clements	Jamal Devita	Shelby Farrell
Emily Andersen	Steve M. Betts	Ralph Burris	Ronald Clifton	Thomas Devita	Della L. Faulkner
Jon M. Anderson	Martin Beyer	David Burroughs	Bradley D. Clunes	Lisa Devlin	Barry Fedon
Craig N. Anderson	Dan Bezon	Whitney J. Burton	Robert Coffey	Maria Di Bernardo	Camilla F. Ferguson
Marc Anderson	Karen L. Bicsak	David C. Bush	Steven D. Cohen	Tamra Diceglie	David Feschuk
Eric P. Anderson	Andrew Bieber	David C. Butler	Eric J. Cohen	Diane Dicker	Jodi Fidler
Jeri Anderson	Nichole C. Bieber	Lisa Cadotte	Roger W. Coldren	Steven L. Dierenfield	David J. Fieldgate
Myren D. Anderson	Beverly J. Bigbee	Priscilla Calderone	Jacquelyn F. Cole	Amy Dilena	Mitchell L. Fine
Stephanie Anderson-Smith	Keith M. Billstein	Kathleen Calixto	John D. Collins	Frank DiIollo	Rebecca S. Fischer
Jerome Antonino	Bart B. Bishop	Llana Call	Victoria A. Collins	Janine Dinan	Donna L. Fisher
Wade Anunson	Christine T. Bixon	Kristy Campbell	Parry N. Comeau	David A. Dishauzi	Edwin M. Fissinger
Jeff Appelbaum	Alan R. Blaher	Christa Campbell	Wayne A. Comeau	Leslie Dobson	Victor K. Fitch
Francis X. Appell Jr.	Roberta Blair Thompson	Timothy Canale	Colleen Compel-Pickering	Joseph S. Dombek	Dedra A. Fite
Peter Arizzi	Martin R. Blanchard Jr.	Donald W. Cannon	Siobhan A. Conklyn	David Donaldson	Robert D. Fitts
Laurie Arizzi	Janice Bloink	Janice Conlon	Wayne Conlon	Steven A. Donley	Brian Fitzpatrick
Haney Armaly	Kathleen A. Bloom	Greg Cook	Greg Cook	Heather Dorey	Mitchell Fleischer
Elizabeth Arnold	Jaineen Bloss	Susan Correia	Susan Correia	Keith E. Dougherty	Sandra L. Fletcher
Hodaka Asakura	Debra Bobendrier	Anthony Corrigan	Anthony Corrigan	Bryan Douglas	Dean A. Flora
Thomas A. Ashe	John S. Boccella	Carolynn R. Cory	Carolynn R. Cory	Franklin L. Dowler	Lynn M. Florian
Art M. Atkinson	Denis J. Boerjan	Micheline J. Cote	Micheline J. Cote	Dennis Doyle	J. Tim Flynn
Colleen Auchenbach	Brent M. Bogdanovecz	Daniele Couture	Daniele Couture	Stephen Drabik	Robert W. Folbrecht
Adam Austin	Robert T. Bolen	Roger Cracknell	Roger Cracknell	Jeff Dragoo	Heather Foley
L. Dee Austin-Cox	Randall Bond	Elizabeth Craig	Elizabeth Craig	Karen Drummond	Naomi Fontaine
Laurie Austrager	Darren Boom	Anna Crane	Anna Crane	Katharine Du Quesnay	Kleber Prianti Fontolan
Steven Avitabile	Howard J. Boos	Alan Crescuillo	Alan Crescuillo	James A. Dudley	Thomas E. Forbach
Brian Avitabile	James R. Boots	Janine Crifasi	Janine Crifasi	Cameron Dudley	Robert S. Forbes Jr.
Anthony Azzolino	William Boots	Bruce Crisman	Bruce Crisman	Douglas Dukofsky	Linda Force
Dawn Azzopardi	Karen M. Borges	Ronald M. Crockett	Ronald M. Crockett	Thomas Duncan	Merrilee Foreman
Johannes L. Baarbe	Helen V. Boro	Robert Crockford	Robert Crockford	Stephani Dunk	Dale C. Forsythe
Gloria Baese	Richard D. Bossbaly	Don M. Cross	Don M. Cross	Marcus Dunn	Jack B. Foughty
Bret Bailey	Jerry M. Botsford	Candi L. Cross	Candi L. Cross	Dennis S. Durbin	Terisa T. Fox
Janice Balla	Annette Bourdon	Jeffrey M. Culbert	Jeffrey M. Culbert	Moxa Durgin-Worischeck	Darcy Kay Fox
William Balla	Sarah Bracamontes	John Cullen	John Cullen	Richard P. Dussault	Renee Francisco
Antina J. Balletto	Stephen Bradford	Gloria Cullen	Gloria Cullen	Kristen Eash	Joshua Frankum
Gregory V. Bark	Jack E. Bradley	A. Mark Curtis	A. Mark Curtis	Barbara Ebbert	Randall Fraser
Jeffery S. Barker	Julia Brahmer-Wilkins	Mary Curtis	Mary Curtis	Paul Eckley	Virginia A. Frederick
Troy Barnt	Wayne A. Brannon	Thomas E. Dahl	Thomas E. Dahl	Nicole Edwards	Brad K. Freitag
Larry Bartell	Edward A. Braawn	Jessica M. Daniels	Jessica M. Daniels	John M. Edwards	Aubrey J. Friedenber
Timothy M. Bartz	William P. Bray	Brian C. Dannenfeler	Brian C. Dannenfeler	William T. Eickhoff	Glenn C. Frisch
Shane D. Bashline	Jack R. Brink	Scott Darling	Scott Darling	Terry Eisenhauer	Tana Frisina
Claude J. Basler	Harold L. Brinkley	Ronald Daulton Sr.	Ronald Daulton Sr.	John Eitzen	Arlan W. Fuhr
Gregory C. Bates	Benjamin Brisjar	Alison Davidson	Alison Davidson	Irwin P. Eli	Ken Fujinaka
Edward A. Bates	Bruce B. Britain	Anthony J. Davis	Anthony J. Davis	Renee Elias	Erwin M.S. Fung
Susan Anne Bates	Gerald R. Broderick	William B. Davis	William B. Davis	Kristen S. Elliott	Dennis A. Gabriel
Kevin Bays	Jeffrey Bronheim	D. Mitchell Davis	D. Mitchell Davis	Richard Elliott	Albert Gadamski
Lovonne Beard	Delmar Brooks	Aspen Dawson	Aspen Dawson	Peter Ellison	Michael J. Gallagher
R. Keith Beamer	Paul C. Brooks	Philip A. Day	Philip A. Day	Craig Ellison	Norbert H. Gallagher
Paul Beaulieu	Robert Brown	Jordan De Grazia	Jordan De Grazia	Eva Elsangak	Edward J. Galvin Jr.
Gregory Becker	James W. Brown	Margot De Paz	Margot De Paz	Mark P. Emmerich	William J. Gannon
Heather Beckett	Mark A. Brown	Christophe B. Dean	Christophe B. Dean	Richard A. Engel	Angela Ganstal
Kathy Bednarczuk-Youtsler	Francine Bruggers	Jonathan Dean	Jonathan Dean	Jo English	Patrick Gantt III
Joseph Belcher	Dean E. Bruns	Donald H. Dearth	Donald H. Dearth	Bernard Epstein	Zane Gard
Bart J. Belcher	Carlinda Budd	Robert Christensen	Norman L. Decker	Jon A. Erb	Stuart Garner

ADVANCED PROFICIENCY RATED DOCTORS (continued)

Sharon Garvey	Leita M. Hancock	Candice Huffman	Alvin G. Klassen	Kim F. Lombardy	James Metzger
Gary R. Gaulin	Jillian Hansen	Edward Hunt	Edward J. Klein	Caroline Q. Long	Nancy Meyer-Barker
Leonard J. Gauthier	Nicolai Hansen	Laurel Lee Hunter	David J. Klida	Tanya Lopez-Nguyen	Diane L. Michaels
David Gauthun	Lawrence Hansen	Mark Huntsman	Heidi Kline	Alexander Loudon	Ronald T. Michalski
Teesha Chacko Geevarghese	Roger C. Hanson Jr.	Ian M. Hutchinson	Don L. Klingensmith	Eric Lovig	Michel Michelena
Gary V. Gemoets	Diane Happel	Cuong Huynh	Kathy Kloewer	Cheryl R. Lubin	Thomas Mickelsen
Marie Genna	Al L. Harker	Dave Iacuone	Steven Knoernschild	Eugene J. Lustgarten	Virginia Milhoan
Marguerite Gerger	R. Dean Harman	R. Charles Ihle	Jerry Kock	Sharon Lutzer	John L. Milhoan
Matthew Germaine	Dana P. Harper	Gregory Y. Ing	Tomoyuki Kono	Lane Luxon	Julia Miller
Gerald M. Gerrish	Dwight M. Harris	Edmund Ing	Craig Koshlap	Douglas Lynes	Dennis W. Miller
Martin E. Gerst	Marjorie Harrison	Robert Ingram	Mark Kowalczyk	Matthias Maas	Thomas F. Miller
Dean A. Geske	David L. Hartz	Donn A. Innaimo	John S. Kozy	Bill M. Macchi	Angela Miller
Ingrid Gielisse	Lee Harvey	Casey J. Iverson	Karen A. Kraftick	Kenji Machii	Wayne R. Miller
Jay M. Gilden	Russell V. Harward	Hisaya Iwazaki	Kenneth R. Krayenhagen	Joe Mackin	Roland Miller
Nathan C. Gindele	Brad Hassig	Irving Jacobs	Kristie Kreutzfeld	Ann C. Macy	Karen Miller
Charles Giordano	James Hauke	Stephanie Janiak	Cindy Kricko	Michael R. Macy	Linda K. Miller
N. Robert Girardi	Greg A. Hauser	Wallace A. Jans	Thomas A. Kriczky	Kiyoji Maeda	Floyd Minana
Carey A. Girgis	Dennis Hawk	Lynnee January	Douglas P. Krift	Wesley M. Maedo	Mark A. Mitchell
Duane F. Githens	Kerry J. Haydel	Robert A. Jeffrey	Michael A. Kristensen	Daniel E. Maiman	Robbin L. Mitchell
Joseph Glaetli	Wesley Hays	Kent Jenkins	Debbie Kuenzel	Eva J. Malek	Seiko Miyoshi
Arnie Glatter	Robert L. Hedgepath	Michael Jett	Jason Kullmann	Michael Maloney	Eric Mizuba
Joseph T. Godfrey	Craig A. Hedlund	Kevin Joe	Tsugunosuke Kunii	Sandra J. Malpass	Paul Molloy
Steven Goninan	David Heffer	Ronald R. Johansen	Randall Kurtz	David B. Mankowitz	William E. Moody
Patricia Gonzalez	Cynthia Heiserman	Gary M. Johnson	Richard A. Kusenda	John J. Mannion	Renee M. Mooney
Marilyn Goodman	David Helmer	Stephen T. Johnson	Melissa Kut-Kut	Lori L. Marek	Gloria Moore
Douglas Gordon	Mark R. Hembree	Mary Jo Johnson	Adrien Labarre	Nancy Marihart	Charles G. Moore
Susan M. Gore	C. Greg Henderson	Larry D. Johnson	Cynthia D. Lacunza	Ted E. Marriott	Dorothy Moore
Mary E. Gorzelnik	Carolynn S. Hendricks	Robert J. Johnson	Gregory Lagana	Sharon Marshall	David Moore
Robert N. Gottesman	Lynette R. Hendricks	Lori D. Johnson	Chiu-Mei Lai	Ken Marshall	Eric Moore
Michael Gottfried	Gerald F. Hendrickson	David J. Johnson	John P. Lakin	Benjamin Martin	Carmen Morales-Prii
Annette Gouker	Julia L. Hennagir	Scott A. Johnson	Kym H. Lamarre	John Bartley Martinez	Kenice Morehouse
Michael G. Goulding	Paul Hennicken	Alan Lee Johnson	Lige Lambeth	Youichi Maruyama	Brian R. Moreland
L. Stephen Grand	Abigail Heppner	Judith Johnson	Jennifer S. Lanett	Hidehiro Maruyama	Charles Morris
Jeffrey Gray	James M. Herald	Harlen H. Johnson	Susan Lanker	Rob Marzilli Jr.	Johnnie Morris
R. William Gray	Olivia J. Herrell	Alan L. Johnson	Wendy Lanser	Melvin Mashner	Marcus A. Morris
Tammy Greeley-Garvin	Robert Hervey	Mark E. Jones	Rajiv Laroiya	Robert N. Mason	Kathleen Morris
Margaret A. Green	William E. Hestrup	Bobby Jones	Nancy G. Larson	Mark J. Masse	Susanne Morris
John R. Green	Dustin Hewitt	Joe Jones	Richard R. Latimer	William Mathes	Michele A. Morrison
Roland F. Greene	Brandi Hickman	Joanne Jordan	Henry (Guy) Latter	Loujan J. Matin	Michael H. Mortensen
Lorie Greenwood	Elisabeth Hickok-Marti	Tiffany Juergens	William E. Laughlin	Ronda L. Mattley	Todd M. Mosenthal
Scott A. Gregorc	Akiko Higaki	Ross H. Kading	Lyle L. Lauritsen	Ashley Mayland	Susan Moss
Paul S. Gregory	Tammy Higgins	Sherwin A. Kahn	Marilyn E. Lavigne	John Michael McConeghey	Karen Lin Mossor
Evan M. Greller	Teri L. Hines	Thomas E. Kalb	Gayle A. LeBon	Nancy McCown	Yutaka Motoyoshi
Dale E. Grensted	Steven R. Hines	Curtis R. Kannegieter	Charles (Char-Ling) Lee	Alan F. McEwen	Thomas Mouchet
Paul Greteman	Susan Hochstenbach	Shawn C. Kapper	Joseph M. Leedy	Thomas D. McGinn	Michele A. Moul
David J. Grossi	Joseph J. Hodges	Diane Kasmer	Vincent Leering	Catherine C. McGuire	Luciann U. Moyher
Michael Grosz	Mark W. Hogue	Ronald C. Kaufmann	James T. Lefebvre	John McKean	Kenneth F. Muhich
Kathy L. Guerreso	Nancy A. Hollis	Peter Kaufmann	Patricia A. Leheny	Dennis G. McKolosky	Pamela Mulvey
George P. Guerry	Candice Holt	Molly Keefe	Kelly Lemelin	Kathleen McLaughlin	Prudence H. Munger
Tim D. Guest	Mark C. Holtschlag	Clifford G. Keen	Jared Leon	Phillip McLean	Joseph Munzer
Winter Guffey	Robert J. Homonai	Armen Kendig	Moises Hernandez Leon	Gary R. McLeod	Elizabeth K. Murphree
Jan Guffey	Bruce F. Hone	Marlene Kenion	Wayne M. Leshner	Terry McLeod	Marnie L. Murphy
Daniel J. Guler	Debra M. Hopp	Terry Kennah	Sharon R. Levin	Michael F. McMurray	Natalie Muth
Melissa Gunther	Mary Jo Horner	Nathan Kennedy	Pamela Levy	John P. McNamara	Brian K. Myers
Trent Gusso	Kimberly Horton-Bender	Beverly Kerr	Howard F. Lewis	Shelly R. McAfee	Gary Nadler
Ryan Gutierrez	Yoshiaki Hosaka	Pamela E. Kershaw	Janine D. Lex	Jason McAfee	Kiyoharu Nagatomo
Darla Haberman	Alan Hoskins	Lindsay A. Kervick	Alan J. Lichter	James F. Mccann	Jeffrey L. Nagle
Norman Haendler	Kayo Hotta	Joseph M. Kerwin	Terry J. Lieber	Loriann Mckellar	Aki Nakamura
B. Chris Hagen	Cheryl J. Houston	Reid Ketteler	Cheryl A. Lieurance	Ruth A. Mckinney	Masakatu Nakao
Bruce Jon Hagen	Jeff H. Howard	Shakati S. Khalsa	Kheng-Joon Lim	Angela Mead	Shailen J. Nana
Robin Hale	Stephen C. Howard	Yasmeen Khan	Kevin P. Lindquist	Michael L. Meier	Mark A. Nance
John W. Hall	Paula B. Howell	Mitsuo Kikuchi	Kathleen Link	Kristine Meints	Laura F. Nathanson
Pamela Disque Hall	Robert Howell	Larry Kinakin	Robin Linster	Bradley J. Meints	E. E. Naylor
David Hall	Kimberly Howell-Reese	Brigitte Kinard	Dan Lipes	Melissa Menges-Smith	Charles B. Neal
Curtis Hall	Robert Hoyt	Ryusuke Kinoshita	Cheryl Lipton	Franco Menta	Stephen A. Nedd
Dan Hall	Morgan J. Hubbel	Mike D. Kirk	Steven J. Lisonbee	Rick Mentzer	George A. Neff
Choichi Hamaguchi	Laura Huber	Michael J. Kirkland	Nancy Livingstone	Monique J. Merrell	David A. Neff
Eisei Hamasu	Nicola Hudson	Kurt C. Kish	Thomas K. Lo	Lyndin F. Merrick	Fred Neil
William H. Hammons	Stuart Hudson	Galen Kishinami	Darrel K. Loder	Casey Merritt	Curtis E. Nelson
Michael T. Hample	Michael D. Huff	Richard A. Kjaer	Linda S. Lombardo	Paul Methot	David M. Nelson

ADVANCED PROFICIENCY RATED DOCTORS (continued)

Cheryl Neuman	Lianne Pinkney	Dennis D. Sailer	Annette Sieverling	Michael P. Sutton	T. Mark Warwick
Kenneth C. Newton	Scott R. Plath	Saori Saito	John D. Sikkema	Kenneth Swaim	Patricia L. Wasson
Stephen E. Newton	Jared Plemon	Yumie Saito	Jorge L. Silverio	Eric J. Sweda	Taiji Watanabe
Linda Newton-Leo	Alain Plourde	James Salmi	Mark Silvester	Michael Gregory Sweet	Grant G. Watkins
Dan Niequist	Jared Post	Winn P. Sams	Shannon Simmons	Rhonda Sykes	Kevin S. Watt
Renee Nikula	Mark R. Potter	H. Carol Sanders-Shochat	Aaron Simon	Raymond M. Sykes	Charlotte J. Watts
Kimberly Nilsson	Rick L. Powers	Kazujo Sano	Jennifer Simpson	Mara Tabares	Richard L. Watz
Yoshinori Nishino	Harrison R. Prater	Jennifer H. Sansen	William Simpson	Maryann Tadros	Jennifer P. Webb
John T. Nolan	Renee Prenitzer	Eileen Santipadri	Debra Singer	Ayumi Tanaka	Strawberry G. Weber
Rebecca A. Noren	Sandra K. Puckett	Suzanne Santjer	Ron Singleton	Sandy Tang	David J. Weber
Kristin Northcutt	Vikas Puri	Paul A. Sarver	Richard R. Singleton	Scott Taylor	Kristen Weber
Rachel A. Northern	Kellie Puroll	David J. Saum	Elizabeth Skorupa	Claudia J. Taylor	William D. Weekley
Lorra Nuzum	Barry Quam	Sonia Savage	Janice A. Slater	Jill A. Tays	Brad Wehking
Fuyuko Oddy	Ronnie Quesada	Melissa Savicky	Veronica Slaughter	Wayne M. Terai	Chip Weisel II
Takeshi Ogura	Elizabeth A. Quinn	Thomas H. Sawyer	Sarah Smasal	C.A. Thackeray	Wood M. Weiss
Tim Okland	Elmer E. Raabe	Afie Sayeri	Jeffrey S. Smith	Daniel J. Thibodeau	Stuart Weitzman
Gary L. Olaveson	Edwin B. Rabin	Steven P. Scammahorn	Kathie G. Smith	Paige Thibodeau	Mark D. Welch
Michael Oliver	Barry Radandt	Duane D. Scarborough	Rodney P. Smith	Lucia S. Thompson	Marla L. Welch
Bert Opitz	Luke Raggio	M. Lynn Scecina	Rochelle Smith	John P. Thompson	Andy Welling
Sean Orr	April H. Ralph	Glen Schaefer	Robert Bart Smith	Gary L. Thorne	Ronald L. Wells
John Osborne	Edward W. Randall	Mark S. Scherer	John D. Smith	Sharon Thornton	Chris L. Wertin
Tony Ottaviano	Lisa A. Randall	Dean Schincariol	Marcy L. Smurthwaite	Roxanne Thornton	Susan R. West
Peter Ottone	Newton Rapp	Crystal Schmaltz	James R. Snow	Alpheus Thornton Jr.	William R. Westfall
Adam Overcast	Kirsten Reay	Richard W. Schmidt	Glenn Snyder	Carleen A. Thum	Dan Weymouth
Terry A. Pace	Victoria L. Rebman	Sherry Schmidt	Roger B. Snyder	John Tillyard	Alan W. Weymouth
Cathleen Padden	Thomas M. Redenbaugh	Curtis C. Schmidt	Andrew Sokolsky	Terence Timm	Shelly Whipple
Heather Pady	Robert J. Redmon	James D. Schmittfranz Jr.	Carol Solinsky	David L. Tinker	Roger W. White
Ida Page	Susan E. Reed	Joseph Schnebly	Laurie A. Somerville	Junko Tobe	Robert L. White
Andreas Pagenkopf	Amy Lynn Reeves	Bruce S. Schneider	Christie Sonchar	Chris Toellner	Scott D. White
Wesley Pak	Michael Regan	Perri Schrier	Frank R. Sovinsky	Masako Tokitou	Randall Widmaier
John Pakan	Todd J. Rehaneck	Mark Schulman	Kristen Sowalsky	Christopher Tomaselli	Susan Wigley
Victor T. Palffy	David R. Reich	Susan Schulman	Ken H. Sowers	Tamotsu Tomatsuri	Cary Keith Wilkins
Gregory Palkowski	A. Roger Reid	Thomas J. Schulte	William B. Sparks	Yoshihisa Tomita	Sheila Q. Williams
Gary E. Palmer	Dale G. Retzer	Milton W. Schulz	Edith Spence	Thomas K. Tomoi	Beth Williams
James T. Palmer	Jeffrey Reyes	Marc G. Schwartz	Marla M. St. John	Mark Torry	Alan C. Williams
Marisa Pancheri	Richard A. Reynolds	Ann Schwieder	Jeff Stackis	Michael Toyooka	James W. Wills
Jason Pape	Jade M. Reynolds	Lewis R. Sciarillo	Todd Stafford	Arthur Travis	Bret A. Wilson
Kenneth R. Parker	Thomas E. Rheinberger	James V. Scirotto	Ed Stafford	Gregory Triandafilou	Ron C. Wilson
Thomas G. Parr	Wayne Rhodes	Elaine Scott	Douglas T. Stakes	Justin Troscclair	Randall D. Winchell
Kevin Parsons	Philip A. Ricchiazzi Jr.	Stacy Scott-Dannenfelser	Sandra Stanton	Michelle A. Trumps	Laura Winchip
Gary D. Parsons	Parrish A. Rice	Craig Scott-Dawkins	Joel Starns	Katsunari Tsuchiko	Gary Wines
Barbara Passin	George L. Richards	Daniel C. Scutaro	Cheryl Steen	Takeshi Tsukahara	Craig S. Wink
Amit Patel	Patricia Richards-Drake	Douglas Sea	Ann Steinberg	Charles T. Tucker	Daniel T. Wise
Donald D. Pattison	Gary Riffey	Claudia Seay	Joseph B. Steinhouser	Casey L. Tucker	Sean Wolfington
Steven J. Pavia	Cleo S. Riffey	Angele Seguin	Jason Steinhouser	Tim Turino	Young R. Woo
Ronald A. Pavia	Steven S. Rivera	Sharon M. Seibert	Judith Steinhouser-Foshee	David W. Turner	Celine Woodford
Russel W. Pavkov	Jan A. Roberts	Terry Selfe	Frank Stella	Daniel K. Underwood	Julia Wray
Luke Pavkov	Angella Roberts	Alice Serber	Kimberly Stephenson	Peter Unverferth	David J. Wright
Robert N. Pavlosky	Raymond F. Roddy	Kenichi Seta	Neil C. Stern	Samuel Urbina	Katherine A. Wurst
Linda Pecaut	Tad M. Roediger	Jessie Mae Seward	Thomas H. Stevens	Joseph A. Urquia	Chad Wyatt
James J. Peck	David L. Rogers	Julie Seymour	Daniel D. Stevenson	Mary Jo Vaine	Reiko Yamada
Rosalie Pelissier	Ted W. Rogers	Mark Shannan	Elena M. Still	David P. Van Dyke	Setsunosuke Yamaguchi
Diana L. Pennington	Eleanor L. Rolnick	George Shannan	Suzanne Stockmann	Daniel G. Van Gessel	Eishi Yamanaka
Julianne Peretz	Robert C. Rose	Scott Shaw	Eric M. Stofman	Lance E. Vanderloo	Takako Yamashita
Michael Perras	Amy Rosen	Shelley M. Shepherd	Merisa Stokely-Toellner	James A. Vanhoutteghem	William P. Yapp
Christopher R. Perron	Dorrian Rosenfeld	Edwin Shepherd III	Dana Stokke	Arthur J. Vanhoutteghem	Yukinobu Yasui
Gavin N. Perry	Gary L. Ross	Susan Shepler	Carol L. Stotts	Marc Varcette	Roger Yates
Marion M. Peters	Robert D. Ross	Donald Sheppard	Jennifer Stowasser	Robert L. Vaughan Jr.	Stephen D. Yeager
Jon A. Peterson	Pierre Rousse	Patrick F. Sherlock	Richard Stowe	Brent Venables	Kathleen Yim
David A. Peterson	James Rousseau	William Sherwood	Russell G. Stowell	David M. Vicena	Holly York
Loyal S. Peterson	Norman G. Roy	John H. Sheu	Howard D. Stranger	John M. Viggiani	Livia Zaharia
Kenton Peterson	Richard Roy	Nofa Shibley	Doug Stranko	Randy Vollrath	Ann Zajac
Shannon Peterson	Drew Rubin	Gerry Shigekawa	Jeff Stratford	Ernst Von Hoch	Jim Zaruba Jr.
Steven M. Petry	Emily Rucker	Hajime Shimada	Jon M. Streblow	David J. Von Kerens	Mary Zaruba-Vera
Mark Pfefer	Rebecca Rumph	Seiichiro Shimizu	David Stroud	Michael E. Wagner	Jeffrey Zehr
Kathryn Phelan	Christopher Rush	Jon Shimoda	Kristine M. Strouf	Yasuyuki Wakamatsu	Gary A. Zetterberg
Mckinley Philip Jr.	Tracy Rush	Kelly Shockley	Norman Strutin	Bradley Troy Walker	Shangyan Zhou
Robert A. Phillips	Michael Russo	Brian T. Short	Lewis C. Stubblefield	Heather Walker	Timothy L. Zimmerman
Bonnie Phillips	Matthew Ryan	Derek A. Shuman	Charles A. Stulga	Burton Ward	Patricia L. Zimmermann
Danielle Pichette	Christy Ryoo	Roy H. Siegel	John J. Sullivan	Patty B. Ward	
Sharon J. Pignolet	Roozbeh Sahrai	Jack R. Siekerka	Shana L. Sullivan	Stephen G. Ward	

PROFICIENCY RATED DOCTORS

Janine Abramian-Morovati	Terri Dautel- Wetter	W. David Hall	Gerald F. Koenig	Scott Parham	Jonathan Stoler
Nancy C. Allen	Michael W. Davis	Dennis L. Hall Jr.	Richard K. Koons	Grace Park	Jeffrey Strappazon
Ernest R. Allen Jr.	Leanne E. DeLand	Rhonda P. Hamilton	Keith Kuch	Munira Patel	H.J. Robert Straub
Gagik Alvandian	Justina Dee	Masatoshi Harada	Thomas Ladanyi	H. Louis Payne	Roy Strickland
Pauline Anderson	Joseph Defazio	Shirley J. Hardin	Albert Lamanna	Christopher Petersen	Victoria Strong
Miyuki Arataki	Kerry H. Degoooyer	John T. Harrington	Royal T. Langford	Linda Jo Pettingell	Curt Stuckel
Amy Ares	Carmel Dekel	Aaron Harris	Danny R. Lanser	John C. Piano III	Janice A. Suppes
L. Keith Aspinwall	Scott Diamond	Paul Harris	Grace K. Lau-Basista	Frederick Pine	Dorian Swystun
Sue Audette	Thomas A. Dickson	Steve Hartel	James P. Laws	Michael Pine	Junji Takahashii
Donald E. Austin Jr.	Dennis Dilday	Cheryl M. Hassan	Byron Leclerc	Robert Poane	Minoru Takata
Marc Bajcic	Katie Dobowey	Alan B. Hatmaker	Julie Lee	Mark Pomerantz	Yoshio Takechi
Travis Beauchamp	Holly Dollerschell	Terry Haydel	Richard Lempi	Jason Pomonis	Shai Tamir
Barbara Beckingham	Carl R. Dollison	Sara Hayselden	William Levan	Chad Powell	Keshena Tan
Elizabeth Bemis	Michael R. Dow	Mike Headlee	Betty Lok	Jenny Proenza	Kasumi Tanaka
Dave Bennett	Patrick N. Doyle Jr.	Kevin M. Healy	Michael Longchamps	Mitzi J. Quezada	Hideki Tani
Ruth Berman	A. James Dragosh	Amy Heilman	Jeffrey Lybarger	Elizabeth Radley-Walters	Cheryl Tarateta
Liz Bezance	Marilyn R. Dragosh	Cj Elliott Heilman	Kristine A. Lyons	Heather Reid	Stephen Tarek
Barry W. Bicanich	John Dugie	John Helsel	Trevor Mains	Dolores Reynolds	Suzanne Temple
Heather Blackiston	Carole L. Duquette	Mary E. Hendrickson	Quati Makeeta	Thomas C. Rice	Tim Thompson
Eric S. Boettcher	Marilyn Durden	Shawnda Hennesay	Joseph Markiewicz	Richard A. Richett	Masaaki Tomimura
Cara Borggren	Kendal J. Ellison	Michael Henze	Robert A Marshall	Patricia Ann Rocco	Dennis Travagline
Jacqueline Bouley	Hussein Elsangak	Sally Herman	John L. Marth	John Romero	Marcine Trella
Daniel Bourque	John Emmerich	Jeffrey Herzlich	Pia Martin	Beth Roraback	Amy Tremblay
Brenda Bower	Tricia Eyerly	Nadine Hirokawa	Gayle A. Martin	Milagros Rosado	Jim A. Troxell
Jinhi Bowman	Jennifer Falcone	Debra Hoffman	Cynthia Martin-Westbrook	Brian Ross	Scott Tuminelli
Michael Bowser	Brenda L. Faulkner	Scott Hollis	Takuya Masuda	Lisa A. Rotunda	Arthur R. Turner
Anne M. Briggs	Paul C. Featherstone	Deanna Holloway	Travis Mauzy	David Russell	Scott R. Underwood
Carole Brookins	David Fonke	Claire-Marie Holman	Lynette Mayfield	April Ruzycki	Cynthia Urmos-Clements
Timothy Bruhl	Julie C. Foote	Mathew T. Holmes	Leah McAlpine	Adrienne Sainten	Sylvia Vallotton
Julie Bryant	Janine S. Fruhling	Hirokazu Honma	Kelly McCown	David M. Salkin	Desiree Van Bogart
Amy Busch	Kazunori Fukumitsu	Deborah F. Hopkins	Casey Mccaffrey	John H. Sampson	Leslie J. Van Romer
Christopher A Caliri	Patrick S. Gallagher	Bryan Hornby	Mary MCGAA	Michael F. Santori	Alexander Van Wyk
Julie Campbell	Charles Gardner	Matthew Horvath	Nestor Mejias	Kathryn Sawhill	Christopher Varnum
Julie Carleton	Terri Gates	Dan Hosey	Megan Minner	Jack Schermerhorn	Murray N. Victor
Michelle Cassells	Claude A. Gauthier	Doug D. Hosey	Tetsuji Miyamoto	Thad Schrickel	Neal Vitalis
Alan Ceballos	Nicole Geer	Roberta Jo Houk	Roberto Montoya	James A. Scott	Karen Wager
Dale Chabot	Dee Anne Gelinis	Tony Howells	Arley Morales	Alan Scott	Robert Wagner
Cynthia Chapman	Bethony Genovea	Mary A. Huss	Tadaaki Moue	Peter Seca	Jas Walia
Paul Chiodo	Tom Genstil	Gerald E. Isakson	Steven A. Mueller	Joao Francisco Seixas	S. Ann Warwick
Mi-Kyong Cho	Leaman R. Geosling	Takamasu Ito	Yuichi Nakayama	Debra Serlin	David M. Warwick
David Clark	Trisha Gibson	Richard Iveson	Ivan Nassif	Rick Shaikewitz	Craig Wasserkrug
Stephen Clausen	Brian Gillis	Cory Jacobs	Michelle New	Lisa Shaw-O'connor	Kenji Watanabe
Wallace R. Cole	Craig P. Gindele	Alan F. Jacobson	Dennis J. Niequist	Shanda Shier	Tina S. Watt
Rafael Contreras	Carl Glaettli	Scott Jahn	Amy Nong	Jeffrey L. Shoemaker	Robert C. Wheelock
Melanie Cook	Norman J. Gloekler	Viktorija Joga	Renee Noomie	Nanci Short	Gregory Williams
Catherine E. Cooke	Carla Gollwitzer	Shingo Kamayama	William T. Norlin	Jonathan Simmons	Brian S. Wilson
Jodi Cooley	David Goodfield	Andrea K. Kannas	Matthew K. Norton	Jody Skaufel	Dale L. Wohlrahe
Beth Cooper	Ronald Gouker	Anthony Karitopoulos	David B. Oakley	Lauralyn Smith	Nancy Woods
Kathryn Cooper	Joyce Grace-Leichliter	Margaret Kauric	Tadashi Ochiai	Judy Snider	Todd Woodward
Terry Coslic	Esmeralda Gracia	Sharon L. Kavanaugh	Barry Oglesbee	Frank So	Catherine Wright
Mayda E. Cox	Renee Grant-Vartabedian	K. Thomas Keller	Yukio Okamoto	Priscilla So	Elizabeth Yeadon
Kathryn R. Crews	Michael E. Green	Kevin Kelly	Chikara Omachi	Stanley Soloduka	Debra Yerman
Jason Cunningham	Lyle Grenz	Larry D. Kientz	Marie Osborne	Greg Stancel	Alan E. Zelm
Thomas N. Cunningham	Joseph Guagliardo	Hiroaki Kikuchi	Erinn Oseen	Jack B. Starkey Jr.	David W. Zimmerman
Ronald E. Curry	Heath Haffener	Yangdong Kim	Paul Osterbauer	Tara M. Staten	
Brent Curtis	Joyce Hagar	James L. King	Gary R. Padden	Jeremy Ste. Marie	
Marisa Danville Twiner	Pamela Hahn	Bonnie L. Klinginsmith	Erin Palmer Combs	Ana-Maria Stefan	
Peter Daubner	Cliff R. Haight	Charles Knight	Previn Panwar	Brent Stewart	



ACTIVATOR
METHODS®
INTERNATIONAL LTD.

RESEARCH • RELIABILITY • RESULTS
SINCE 1967